Draft Strategic Plan 2026 – 2031



Mission:

Inspiring connections through people and collections



Vision:Awakening wonder and curiosity

Values:

Manaakitaka: Welcoming to all Tautiakitaka: Treasuring with care Tohukataka: Honouring knowledge Whanaukataka: Connecting with meaning Rakatirataka: Standing with mana

Strategic Initiative		Goal			Tactic
Develop, preserve and research the collection		Continually improve the care of the collection	T		Maintain and improve preventative conservation, housing, safety, tikaka, risk mitigation, inventory and data
					Maintain and improve access to the collection
			L		Maintain and improve storage, exhibition and work spaces
	7	Provide professional support across the region	_		Develop and foster reciprocal relationships with other organisations for sharing skills, expertise and resources
		Be a credible and authoritative research organisation	Н		Make sure our information is complete and correct
	7		7 [Undertake and contribute to research that is meaningful to the Museum's geographic cultural and scientific interests
Through authentic partnership with mana whenua and the diverse communities we serve, we will interpret science, nature		Interpret and showcase the collection			Improve audience experiences in the Museum's spaces
and culture to engage, inspire and foster learning to create lasting benefits for all]]		Connect with the wider community to better interpret the collection
		Provide engaging experiences and learning opportunities for diverse communities			Deliver educational services
Operate sustainably and with integrity		Be an engaged and high performing workforce			Foster processes and a culture that recruits, nourishes and retains an engaged and high-performing workforce
			ı		Foster a good health and safety culture
		Maintain fit for purpose buildings	_		Maintain safe buildings and stay up to date with maintenance
		Minimise risk	T		Improve fire protection systems
					Reduce risk from earthquakes
		Minimise the Museum's environmental impact	Т		Minimise waste
					Reduce carbon footprint
		Secure the Museum's financial future	Т		Sustain and develop revenue streams
					Optimise our commercial assets Enhance our philanthropic strategy and donor relationships

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Capital Projects:	2026 – 2027	2027 – 2028	2028 – 2029	2029 – 2030	2030 – 2031
Tropical Forest Roof Project	Implement project				
Planetarium projectors and Beautiful Science Gallery projectors	Implement projects				
Tangata Whenua	Close and fit out Tangata	Tangata Whenua			
gallery redevelopments	Whenua gallery	gallery opens			
Fire suppression – install sprinklers into older buildings	Fit sprinklers in Fels Wing	Fit sprinklers in Ross Building	Fit sprinklers in Hocken Building		
Earthquake mitigation, Ross, Fels and Hocken Buildings	Earthquake mitigation Fels Wing	Earthquake mitigation Ross Building	Earthquake mitigation Hocken Building		
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1877 gallery redevelopments	Develop plans	Fundraising	Fundraising	Fit out Ross Building	
Offsite Store	Develop plans	Fundraising	Fundraising	Fundraising	Build offsite store